Department	FY 2020 Final	FY 2021 Request	\$ CHANGE	% Change
TOWN MEETING				
Salaries	150	150	0	0.0%
Expenses	200	200	0	0.0%
TOTAL	350	350	0	0.0%
MODERATOR, salary SELECTBOARD	50	50	0	0.0%
Salaries				
Chair	1,050	1,050	0	0.0%
2 Members	2,000	2,000	0	0.0%
Subtotal salaries elected	3,050	3,050	0	0.0%
Clerk	17,355	17,703	348	2.0%
Newsletter proofreader	327	334	7	2.1%
Subtotal salaries appointed	17,682	18,037	355	2.0%
Expenses	4,225	4,225	0	0.0%
Newsletter expenses	3,052	3,052	0	0.0%
Subtotal expenses	7,277	7,277	0	0.0%
TOTAL	28,009	28,364	355	1.3%
EMPLOYMENT PHYSICALS TOWN ADMINISTRATOR	2,500	2,500	0	0.0%
Salary	58,147	59,310	1,163	2.0%
Departmental Assistant	27,189	27,732	543	2.0%
Subtotal	85,336	87,042	1,706	2.0%
Expenses	675	675	0	0.0%
TOTAL	86,011	87,717	1,706	2.0%
COMPUTER/IT		· · · · · · · · · · · · · · · · · · ·		
Firewall/Cloud Subscription/Support	2350	4600		
IT labor	1725	1000		
Equipment Needs	1000	1160		
TOTAL	5,075	6,760	1,685	33.2%
FINANCE COMMITTEE	135	135	0	0.0%
RESERVE FUND	38,000	40,000	2,000	5.3%
ACCOUNTANT EXPENSES			4.000	10.10/
FRCOG contract/software	25,454	29,543	4,089	16.1%
Expenses	200	200	0	0.0%
TOTAL BIENNIAL AUDIT	25,654 7,000	29,743 7,000	4,089 0	15.9% 0.0%
ASSESSORS	7,000	7,000	0	0.0%
Salaries				
Chair	1,000	1,000	0	0.0%
2 Members	1,900	1,900	0	0.0%
Subtotal Salaries elected	2,900	2,900	0	0.0%
Expenses				
Service contract	35,500	36,565	1,065	3.0%
Maps	1,000	3,000	2,000	200.0%
Dues Conference	60 200	60 505	305	0.0% 152.5%
Software Maintenance	4,568	4,968	400	8.8%
Supplies/Misc.	500	500	0	0.0%
Subtotal	41,828	45,598	3,770	9.0%
TOTAL	44,728	48,498	3,770	8.4%
TREASURER				
Salary	24,212	24,696	484	2.0%
Expenses	7,364	7,364	0	0.0%
TOTAL	31,576	32,060	484	1.5%
COLLECTOR		***	10:	0.001
Salary	24,212	24,696	484	2.0%
Expenses TOTAL	3,900	3,900	0	0.0%
CAPITAL PLANNING	28,112 <b>100</b>	28,596 <b>100</b>	484	1.7% 0.0%
TOWN COUNSEL/MEDIATION	6,000	6,000	0	0.0%
PERSONNEL BOARD	120	120	0	0.0%
		120	U	0.070
	120			
TOWN CLERK		20 958	411	2 በ%
TOWN CLERK Salary	20,547	20,958 900	411	
TOWN CLERK Salary Census & Input/Data Collection Subtotal Salaries elected	20,547			0.0%
TOWN CLERK Salary Census & Input/Data Collection	20,547 900	900	0	0.0% 1.9%
TOWN CLERK Salary Census & Input/Data Collection Subtotal Salaries elected Expenses TOTAL	20,547 900 <b>21,447</b>	900 <b>21,858</b>	0 411	0.0% 1.9% 1.0%
TOWN CLERK Salary Census & Input/Data Collection Subtotal Salaries elected Expenses TOTAL ELECTIONS	20,547 900 21,447 2,175	900 21,858 2,196 24,054	0 411 21 432	0.0% 1.9% 1.0%
TOWN CLERK Salary Census & Input/Data Collection Subtotal Salaries elected Expenses TOTAL ELECTIONS Salaries Poll Workers/Constable	20,547 900 21,447 2,175 23,622	900 21,858 2,196 24,054 3,170	0 411 21 432 2,870	0.0% 1.9% 1.0% 1.8%
TOWN CLERK Salary Census & Input/Data Collection Subtotal Salaries elected Expenses TOTAL ELECTIONS Salaries Poll Workers/Constable Expenses	20,547 900 21,447 2,175 23,622 300 0	900 21,858 2,196 24,054 3,170 200	0 411 21 432 2,870 200	0.0% 1.9% 1.0% 1.8% 956.7%
TOWN CLERK Salary Census & Input/Data Collection Subtotal Salaries elected Expenses TOTAL ELECTIONS Salaries Poll Workers/Constable Expenses TOTAL	20,547 900 21,447 2,175 23,622	900 21,858 2,196 24,054 3,170	0 411 21 432 2,870	2.0% 0.0% 1.9% 1.0% 1.8% 956.7%
TOWN CLERK Salary Census & Input/Data Collection Subtotal Salaries elected Expenses TOTAL ELECTIONS Salaries Poll Workers/Constable Expenses TOTAL REGISTRARS	20,547 900 21,447 2,175 23,622 300 0	900 21,858 2,196 24,054 3,170 200 3,370	0 411 21 432 2,870 200 3,070	0.0% 1.9% 1.0% 1.8% 956.7%
TOWN CLERK Salary Census & Input/Data Collection Subtotal Salaries elected Expenses TOTAL ELECTIONS Salaries Poll Workers/Constable Expenses TOTAL	20,547 900 21,447 2,175 23,622 300 0	900 21,858 2,196 24,054 3,170 200	0 411 21 432 2,870 200	0.0% 1.9% 1.0% 1.8% 956.7%

Department conservation commission	FY 2020 Final	FY 2021 Request	\$ CHANGE	% Change
Salary, Agent	4,145	4,228	83	2.0%
Expenses	1,200			10.0%
TOTAL	5,345	5,548		3.8%
PLANNING BOARD	1,300	1,300		0.0%
ZONING BOARD OF APPEALS	1,300	1,300		0.0%
TOWN REPORTS	2,000	2,000		0.0%
IOWN REPORTS	2,000	2,000	0	0.0%
**TOTAL GENERAL GOVERNMENT	336,357	354,635	18,278	5.4%
POLICE				
Salaries				
Chief	68,117	75,480		10.8%
Full Time Officers (2)	43,597	83,520		91.6%
Reserve Officers/training	45,707	8,784	-36,923	-80.8%
Subtotal	157,421	167,784	10,363	6.6%
Expenses				
Vehicles - Repairs	1,600	1,600	0	0.0%
Vehicles - Gas	9,313	9,313	0	0.0%
Training	2,000	2,300		15.0%
Radio/Radar	900			0.0%
FRCOG communications	2,779	2,981	202	7.3%
Dues	1,500			0.0%
Uniforms	3,000			0.0%
Supplies/Equip./Misc.	4,100			0.0%
Supplies/Equip./Misc. Software Support				
	2,823	2,823		0.0%
Telephone	2,700			0.0%
Subtotal	30,715	31,217		1.6%
TOTAL	188,136	199,001	10,865	5.8%
FIRE DEPARTMENT				
Salaries				
Chief	29,156	32,072	2,916	10.0%
Deputy Chief	20,268	22,295	2,027	10.0%
per diem shift	0	7,424		
1 Captain	5,886	2,001		-66.0%
2 Lieutenants	2,400	2,448		
Response Pay	8,346	8,513		2.0%
Training	34,990			-11.1%
Subtotal	101,046	105,851	4,805	4.8%
Expenses	101,040	103,031	4,000	4.070
	F20	520	0	0.00/
Training	528 8,448	528		0.0%
Equipment Maintenance		9,448		11.8%
Gas/Oil	4,224	4,224		0.0%
Mutual Aid	206			0.0%
FRCOG communications	2,631	2,981		13.3%
Radio Maintenance	2,793	2,793		0.0%
Software Support	3,205	3,205	0	0.0%
Brush Fires	844	844	0	0.0%
Postage	106	106	0	0.0%
Supplies/Equip./Misc.	10,708	10,708	0	0.0%
Uniforms	1,523			0.0%
Telephone	32	80		150.0%
Personal protective equipment	0	0	0	100.070
Subtotal	35,248	36,646	1,398	4.0%
TOTAL	136,294		6,203	4.6%
AMBULANCE				2.4%
	31,750	32,500		
FCCIP INSPECTION PROGRAM	7,500	7,600		1.3%
ANIMAL INSPECTOR	100	100	0	0.0%
EMERGENCY PLANNING				
Salary, Director	25	25	0	0.0%
Subtotal	25	25	0	0.0%
Expenses	2,185	2,185	0	0.0%
Mass Messaging system	2,200			-16.2%
Subtotal	4,385	4,029	-356	-8.1%
TOTAL	4,410		-356	-8.1%
ANIMAL CONTROL OFFICER	.,	.,301	330	3
Salary	1,252	1,277	25	2.0%
	1,252			0.0%
Pick-up fees				
Subtotal	1,352	1,377	25	1.8%
Expenses	530	530		0.0%
TOTAL	1,882	1,907	25	1.3%
TREE WARDEN, Expenses	17,670	17,846		1.0%
Tree removal/mulch on school grou	3,585	3,620	35	1.0%
TOTAL	21,255	21,466		1.0%
	=:,=00	= 1, 100		
				4.5%

Department	FY 2020 Final	FY 2021 Request	\$ CHANGE	% Change	
ELEMENTARY SCHOOL					Ī
School Committee, salaries elected	250	250	0	0.0%	Ī
Elementary School	1,839,353	1,877,768	38,415	2.1%	1
Transportation	70,933		24,604	34.7%	1
Retirement	87,000	87,843	843	1.0%	Ī
Workers' Comp	18,000	16,000	-2,000	-11.1%	]
Unemployment	4,940	5,200	260	5.3%	Ī
Health Insurance	382,300	395,152	12,852	3.4%	
Life Insurance	1,200		0	0.0%	1
Medicare	25,000	25,000	0	0.0%	School
School Insurance	,	·			building has
Building Insurance	10,358	10,358	0	0.0%	
Liability Insurance	1,300	1,800	500	38.5%	undervalued, so premium
Auto Insurance	30	30	0	0.0%	will increase
Subtotal School Insurance	11,688	12,188	500	1 20/	for three
Elementary School Debt, Principal	85,000	85,000	0	0.0%	years to bring
Elementary School Debt, Interest	15,950	14,250	-1,700		to correct amount
Subtotal Elementary School	2,541,614	2,615,388	73,774	2.9%	umount
REGIONAL SCHOOL					
Regional School	1,467,637	1,473,177	5,540	0.4%	İ
Regional School Debt	35,382				İ
Subtotal Regional School	1,503,019		10,614	0.7%	İ
Ü	· ·	, ,	,		İ
**EDUCATION	4,044,633	4,129,021	84,388	2.1%	**
HIGHWAY DEPARTMENT	· · ·				1
Salaries					1
Superintendent	61,980	70,647	8,667	14.0%	1
Foreman/Mechanic	41,549		-41,549	-100.0%	
Drivers/Laborers (2)	78,185	107,553	29,368		
Subtotal	181,714		-3,514		
Overtime	2,000	3,000	1,000	50.0%	
Expenses					
Maintenance					
Equipment rental	6,000		0	0.0%	
Lumber/fence/paint	1,000		0	0.0%	
Pipes/culverts	1,500		0	0.0%	ļ
Street signs	1,500		0	0.0%	ļ
Stone/gravel/sand	7,500		0	0.0%	ļ
Gravel road maintenance Calcium chloride	7,000 2,000		-500	0.0% -25.0%	ł
Asphalt/blacktop	34,000		-500	0.0%	-
Line striping	10,000		0	0.0%	ł
Bridge maintenance	6,000		-1,000	-16.7%	
Clothing Allowance	1,200		-1,000	0.0%	ł
Uniforms	2,500		0	0.0%	†
Machinery	2,000	2,000	ı	0.070	İ
Gas/oil/diesel	28,456	28,456	0	0.0%	İ
Tires/batteries	1,400		0	0.0%	İ
Repairs	5,200		3,478	66.9%	İ
Parts/tools/equipment	12,000			0.0%	1
Office/Administration	<u> </u>				1
Telephone	650	0	-650	-100.0%	
Training	700		0	0.0%	
Supplies/Equip./Misc.	500		0	0.0%	
FRCOG bidding	2,310		116	5.0%	
Engineering	1,200		0	0.0%	
DOT drug testing	240		0	0.0%	
Subtotal	132,856		1,444	1.1%	
TOTAL	316,570	315,500	-1,070	-0.3%	-
WINTER MAINTENANCE			2 25-	01 =01	
Salaries	12,044	•	2,956	24.5%	
Expenses, Salt/Sand/Misc.	48,235				
TOTAL	60,279				
TOTAL HIGHWAY AND WINTER	376,849			1.0%	
STREET LIGHTS	3,550	3,550	0	0.0%	l

Department	FY 2020 Final	FY 2021 Request	\$ CHANGE	% Change
TRANSFER STATION				
Salaries				
Transfer Station Coordinator	8,285		166	
Transfer Station Supervisors	10,455	10,664		
Transfer Station Attendants	8,813	8,989	176	2.0%
Subtotal	27,553	28,104	551	2.0%
Expenses				
FCSWMD	7,083	8,027	944	13.3%
Rental Equipment	300		0	0.0%
Recycling Hauling	8,000			37.5%
Bulky Waste hauling	10,500			
Scrap Metal Hauling	1,300			53.8%
Trash Hauling	13,500			
Compost Hauling	1,140			
Permits	500			
Stickers	700			
Maintenance	500			
Electricity/Phone	800	800	0	0.0%
Supplies/Equip./Misc.	400	400	0	0.0%
Hazardous Waste	1,300	1,000	-300	-23.1%
Electronics	750		-250	-33.3%
Station Inspection	150			
Subtotal	46,923	54,317	7,394	
TOTAL	74,476			
LANDFILL MONITORING	30,000			
CEMETERIES	30,000	30,000	"	0.0%
	4 ***	4 100	_	0.00
North and Village	1,100	1,100	0	
TOTAL	1,100	1,100	0	0.0%
**TOTAL PUBLIC WORKS	485,975	497,720	11,745	2.4%
BOARD OF HEALTH				
Salaries				
Chair	400	400	0	0.0%
4 Members	800			
Subtotal Salaries elected	1,200	1,200	0	
	1,378			
Expenses				
TOTAL	2,578			
HEALTH AGENT	6,000	6,000	0	0.0%
COUNCIL ON AGING				
Salaries	3,641	3,714	73	2.0%
Expenses	342	342	0	0.0%
TOTAL	3,983	4,056	73	1.8%
VETERANS' SERVICES	3.835		512	
VETERANS' BENEFITS	4,284	4,284		0.0%
VETERANO BENEFITO	4,204	4,204	-	0.070
**TOTAL HUMAN SERVICES	20,680	21,265	E0E	2.8%
	20,000	21,203	585	2.0%
LIBRARY				
Salaries				
Director	39,790	40,586		
Library Assistant	15,492			
Substitutes	1,062	1,083	21	2.0%
Caretaking	100	100	0	0.0%
Subtotal	56,444	57,571	1,127	2.0%
Expenses			,	
Computer Expenses	375	375	0	0.0%
Conjuter Expenses  Copiers & Printer Expenses	150			
C/WMARS annual fee	5,300			
Materials Mileage	16,084			
Mileage	250			
Miscellaneous	150		0	
Postage and PO Box Rental	200			
Office Supplies/Equipment	1,600	1,600	0	
Telephone	500	500		
Internet/Website	1,418	1,418	0	0.0%
Subtotal	26,027	26,027	0	
TOTAL	82,471	83,598		1.4%
		·	0	
	200			
HISTORICAL COMMISSION	200	200		
	200 75	75		0.0%

Department	FY 2020 Final	FY 2021 Request		% Change
TOWN DEBT PRINCIPAL	250,000	255,000		2.0%
TOWN DEBT INTEREST	83,250	78,000	-5,250	-6.3%
REVENUE ANTICIPATION NOTES	2,000	2,000	0	0.0%
**TOTAL DEBT SERVICE	335,250	335,000	-250	-0.1%
FRCOG				
Statutory Charges	936	874	-62	-6.6%
Regional Services	15,713	15,954	241	1.5%
TOTAL	16,649	16,828	179	1.1%
STABILIZATION	89,000	89,000	0	0.0%
OPEB (Other Post Employment Benefits) Fund	10,000	10,000	0	0.0%
RETIREMENT	112,000	111,800	-200	-0.2%
WORKERS' COMPENSATION	9,230	10,000	770	8.3%
UNEMPLOYMENT	2,600	2,600	0	0.0%
HEALTH INSURANCE	83,600	85,622	2,022	2.4%
LIFE INSURANCE	550	550	0	0.0%
MEDICARE	9,500	9,500	0	0.0%
TOWN INSURANCE	5,555	3,000		0.070
Property, liability, auto	28,080	29,300	1,220	4.3%
Police and Fire Accident/Disability	10,506	10,500		-0.1%
TOTAL	38,586	39,800		3.1%
	30,300	55,000	1,214	J. 1 /0
**TOTAL MISCELLANEOUS	371,715	375,700	3.985	1.1%
TOWN HALL BUILDING	07 1,7 10	010,100	3,303	1.170
Internet	960	960	0	0.0%
Maintenance	3,500	3,500	0	0.0%
Supplies/Equip/Misc.	1,550	1,550	0	0.0%
Elevator inspection	1,300	1,300	0	0.0%
Electricity	3,600	3,600	0	0.0%
Heating Oil	2,500	2,500	0	0.0%
Telephones	2,300	2,300	0	0.0%
Grounds maintenance	200	200	0	0.0%
TOTAL	15,883	15,883	0	0.0%
PUBLIC SAFETY COMPLEX	13,003	13,883	0	0.070
Telephones	2,730	2.720		0.0%
		2,730	0	
Maintenance	7,000	7,000	0	0.0%
Supplies Electricity	1,600 5,950	1,600 5,950	0	0.0%
		· · · · · · · · · · · · · · · · · · ·	-	
Heating Oil/Propane	7,400 1,400	7,400 1,400	0	0.0%
Internet Septic				0.0%
	600	600	0	0.0%
Floor drains	500	500		0.0%
Grounds maintenance	200	200	0	0.0%
TOTAL	27,380	27,380	0	0.0%
ORIGINAL HIGHWAY GARAGE				
Maintenance	275	275	0	0.0%
Electric	500	800	300	60.0%
TOTAL	775	1,075	300	38.7%
NORTH LEVERETT FIRE STATION				
Maintenance	600	600	0	0.0%
Supplies	50	50	0	0.0%
Electric	600	600	0	0.0%
Oil	1,100	1,100	0	0.0%
TOTAL	2,350	2,350	0	0.0%
LIBRARY BUILDING				
Building repairs	3,000	3,000	0	0.0%
Supplies/equip./misc.	1,300	1,300	0	0.0%
Alarm phone	475	475	0	0.0%
Grounds maintenance	400	400	0	0.0%
Electric	7,600	8,360	760	10.0%
TOTAL	12,775	13,535	760	5.9%
TOWN BUILDING SALARIES				
Buildings and grounds supervisor	9,338	9,524	186	2.0%
Town custodian	16,788	17,124	336	2.0%
TOTAL	26,126	26,648	522	2.0%
**TOTAL TOWN BUILDINGS	85,289	86,871	1,582	1.9%
	,		,	
GRAND TOTAL	6,153,972	6,293,210	139,238	

Town debt principal is offset by \$10,000 leftover funds from fiberoptic build account, third payment of 10